

## FRANCIS A. FINELLI The Carlyle Group 1001 Pennsylvania Avenue, NW Washington, DC 20004-2505

Frank Finelli joined The Carlyle Group, a global private equity firm, in December 1998, where he is a Managing Director focusing on leveraged investments in the defense, aerospace, and government services sector, as well as dual-use products and technologies. He has led deal teams on numerous acquisitions and also oversees Carlyle's cross-portfolio purchasing and functional spend initiatives.

Previously, Mr. Finelli served as the legislative assistant responsible for defense, intelligence, and foreign affairs for Senator Dan Coats (R-IN), Chairman of the Airland Subcommittee, Senate Armed Services Committee, and member of the Senate Select Committee on Intelligence. Mr. Finelli reviewed defense procurement and research and development programs. He also developed legislation, presented speeches and published articles associated with defense transformation and joint experimentation.

Before retiring as an Army Lieutenant Colonel, Mr. Finelli served as a Special Assistant to the Chairman of the Joint Chiefs of Staff for the first Quadrennial Defense Review (QDR) in 1997. He also worked for the Vice Chairman in restructuring the Joint Requirements Oversight Council (JROC) process. In this role, he coordinated reviews of intelligence, communications, and information technology programs. From 1986 to 1989, he served as an Associate Professor of Economics at the U.S. Military Academy, where he taught econometrics and conducted manpower and defense procurement analyses. Mr. Finelli also served in various field artillery assignments with the 82d Airborne Division and in Germany with the 1<sup>st</sup> Armored and 3d Infantry Divisions.

Mr. Finelli is a distinguished graduate of the U.S. Military Academy, where he was also a varsity letterman. He holds a Master of Sciences with dual concentrations in Finance and Operations Research from the Sloan School of Management at Massachusetts Institute of Technology (MIT), and a Master of Military Arts in Strategy from U.S. Army Command and General Staff College. Mr. Finelli is a Chartered Financial Analyst (CFA) and member of the CFA Society of Washington, DC. He is appointed to the Virginia Veterans Services Foundation and also serves on the Board of Managers of Army Emergency Relief. He is a member of the Council on Foreign Relations, Business Executives for National Security, and The Atlantic Council.

His military awards include the Defense Superior Service Award, the Legion of Merit with Oak Leaf cluster, the Honor Cross of the German Armed Forces in Silver, the Ranger Tab and Master Parachutist badge. He hails from Akron, Ohio and is married to the former Katherine Sills Klein of St. Petersburg, FL. They have three adult children: Army Captain Paul Finelli, Drew, and Laura.